

Value for Money Programme Performance

Projects	Savings Target £m	Achieved £m	Anticipated £m	Uncertain £m	Achieved %
Adult Social Care	1.172	0.828	0.344	0.000	70.6%
Children's Services	0.301	1.351	1.892	0.000	448.8%
ICT	0.361	0.233	0.067	0.061	64.5%
Procurement *	1.341	0.000	1.341	0.000	0.0%
Procurement (2011/12)	0.355	0.108	0.147	0.100	30.4%
Workstyles	0.270	0.200	0.070	0.000	74.1%
Systems Thinking/Process Efficiencies *	0.500	0.000	0.500	0.000	0.0%
Management & Admin	2.358	2.127	0.126	0.105	90.2%
Additional Management Savings 2012/13	0.275	0.100	0.175	0.000	36.4%
Client Transport	0.000	0.000	0.000	0.000	0.0%
Total All VfM Projects	6.933	4.947	4.662	0.266	71.4%

* These savings are 'non-cashable' and will be retained by the service areas in which they occur.

Explanation of 'Uncertain' VfM Savings:

Key Variances £'000	Description	Mitigation Strategy for Uncertain Savings
ICT		
61	A potential risk has arisen in relation to Telephony provision where anticipated savings may not be as high as expected. There are a number of contracts relating to this service area that need to be realigned in order to realise full potential savings and efficiencies.	ICT are continuing to work with Procurement Category Managers to review contractual arrangements and identify a possible route for restructuring contracts.
Procurement (2011/12)		
100	There is a residual saving of £0.355m held over from 2011/12 in relation to the Procurement VfM Project. £0.108m has been identified from Social Care contracts,	Contracts and supply categories (Category Management) are continually being reviewed as and when renewals, retenders and new procurements are notified. Where there

Key Variances £'000	Description	Mitigation Strategy for Uncertain Savings
	while a further £0.147m has been identified as potential savings. This leaves £0.100m yet to be identified from contracts where savings can be taken by the corporate centre.	is an opportunity to take a share of potential savings corporately, this will contribute to the outstanding 2011/12 savings target.
Management & Administration		
105	The achievement of the Management & Administration saving was underpinned by a Voluntary Severance Scheme (VSS). The outcome of the Scheme, in financial terms, indicates that approximately £1.142m was achieved in 2011/12 leaving a full-year effect saving of £2.358m to be achieved in order to achieve the full saving of £3.500m over the two years. Currently, the savings target is expected to be achieved with the exception of £0.105m which is at risk.	Overall, significant savings of £3.395m are expected to be delivered against the two-year target of £3.500m. This represents a good result of 97% achievement against a challenging target. The Acting Chief Executive has also set out senior management arrangements following the departure of the Chief Executive and Strategic Directors and savings will be sufficient to cover the 'additional Management & Admin' target of £0.275m. The remaining shortfall will therefore need to be mitigated by one-off risk provisions in 2012/13 and proposals for meeting shortfalls identified in 2013/14..